Integrated Reporting

We at Godrej Consumer Products Limited (GCPL), follow a disciplined and accountable approach to reporting our financial and non-financial performance, ensuring compliance with regulatory requirements while staying aligned with globally accepted standards. This is our seventh Annual and Integrated Report, prepared in line with the Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Companies Act, 2013, and applicable Secretarial Standards. It is further guided by the International Integrated Reporting (<IR>) Framework issued by the International Integrated Reporting Council (IIRC), enabling a clear understanding of how we sustain and grow value over time.

Alongside mandatory disclosures, the report is in reference to the Global Reporting Initiative (GRI) Standards as per its Sustainability Reporting Guidelines, while also reflecting the requirements of SEBI's Business Responsibility and Sustainability Reporting (BRSR) framework. In addition, we have considered the voluntary disclosure expectations under the Dow Jones Best-in-Class World Index, enabling us to present our performance in line with widely recognised global ESG benchmarks.

Our R&D teams play a key role in driving product innovation across all the markets in which we operate.

Content of the Report

This Integrated Report is designed to give a complete picture of GCPL's financial and sustainability performance, highlighting how we generate value for our stakeholders in the short, medium, and long term. The report offers detailed insights into:

- The material issues affecting our business and the wider environment in which we operate
- The structure of our corporate governance and the mechanisms that ensure oversight
- Our strategic focus areas and the approaches we take to implement them
- How we create value across the six capitals
- Performance results measured against key performance indicators (KPIs)
- How material issues, strategic initiatives, operational outcomes, and stakeholder value are interconnected
- Our statutory financial disclosures and compliance with regulatory requirements

Scope and Boundary of the Report

The scope of the Integrated report covers all GCPL's operations, including our manufacturing sites and business activities in India & SAARC, Africa, Indonesia, Latin America, and the United States. Our Business Responsibility and Sustainability (BRSR) report is on a standalone basis and the Integrated Annual Report is presented on a consolidated basis, unless specifically noted otherwise, providing a comprehensive view of our operations and overall performance.

Our reporting approach reflects our commitment to accountability, transparency, and responsible business practices. To support this, we have adopted the SEBI Business Responsibility and Sustainability Reporting (BRSR) framework and incorporated aspects of the Task Force on Climate-related Financial Disclosures (TCFD) recommendations. By following these standards, we can provide a consistent, detailed, and investor-focused perspective on our sustainability performance, the risks we manage, and the strategies we use to mitigate them.

Forward Looking Statements

This Integrated Report includes forward-looking statements, primarily found in the Management Discussion and Analysis section. These statements convey GCPL's strategic goals and future expectations and are typically indicated by words such as "may," "believe," "outlook," "plan," "anticipate," "continue," "estimate," and "expect." While these projections are based on careful assumptions and informed insights, they are subject to market dynamics, regulatory changes, unforeseen events, and other risks, which may cause actual results to differ significantly from those anticipated.

These forward-looking statements represent the Company's perspective as of the reporting date and should not be interpreted as guarantees of future performance. GCPL does not undertake any obligation to update or revise such statements, except as required by applicable laws or regulations. It is important to note that past performance may not necessarily predict future results.

Reporting Period

The information and insights shared in this report cover the financial year from April 1, 2025, to March 31, 2026. To provide a comprehensive view of our performance, we have also included comparative figures from FY 2024–25, along with historical benchmarks starting from FY 2011–12 (excluding statutory financials). This multi-year perspective enables a deeper understanding of trends, allowing for a meaningful evaluation of our strategic progress, sustainability outcomes, and overall value creation over time.