

# Board Independence Statement

May, 2026

## Objective

The Board of Directors of Godrej Consumer Products Limited (GCPL) in assistance with its Nomination and Remuneration Committee, are committed to ensuring the independence of its Independent, Non-Executive Directors, who are expected to provide independent character and judgement. The Board follows the best practice criteria as per SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, for assessing the independence of non-executive directors and we conduct an annual review of each director's independence. We may organise additional reviews if there are changes in circumstances that could impact a director's independence. All relevant information is considered when determining a director's independence.

## Board Independence Statement

In accordance with the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, Independent Directors are required to provide declarations stating that they meet the criteria for independence. The criteria include assessments of integrity, expertise, experience, and various relationships that could compromise independence, such as a person:

- who, in the opinion of the board of directors, is a person of integrity and possesses relevant expertise and experience;
- who is or was not a promoter of the listed entity or its holding, subsidiary or associate company or member of the promoter group of the listed entity;
- who is not related to promoters or directors in the listed entity, its holding, subsidiary or associate company;
- who, apart from receiving director's remuneration, has or had no material pecuniary relationship with the listed entity, its holding, subsidiary or associate company, or their promoters, or directors, during the three immediately preceding financial years or during the current financial year;
- none of whose relatives
  - a) is holding securities of or interest in the listed entity, its holding, subsidiary or associate company during the three immediately preceding financial years or during the current financial year of face value in excess of fifty lakh rupees or two percent of the paid-up capital of the listed entity, its holding, subsidiary or associate company, respectively, or such higher sum as may be specified;
  - b) is indebted to the listed entity, its holding, subsidiary or associate company or their promoters or directors, in excess of such amount as may be specified during the three immediately preceding financial years or during the current financial year;
  - c) has given a guarantee or provided any security in connection with the indebtedness of any third person to the listed entity, its holding, subsidiary or associate company or their promoters or directors, for such amount as may be specified during the three immediately preceding financial years or during the current financial year; or
  - d) has any other pecuniary transaction or relationship with the listed entity, its holding, subsidiary or associate company amounting to two percent or more of its gross turnover or total income:  
Provided that the pecuniary relationship or transaction with the listed entity, its holding, subsidiary or associate company or their promoters, or directors in relation to points (a) to (d) above shall not exceed two percent of its gross turnover or total income or fifty lakh rupees or such higher amount as may be specified from time to time, whichever is lower.

who, neither himself herself, nor whose relative(s)-

- a) holds or has held the position of a key managerial personnel or is or has been an employee of the listed entity or its holding, subsidiary or associate company or any company belonging to the promoter group of the listed entity, in any of the three financial years immediately preceding the financial year in which he is proposed to be appointed:  
Provided that in case of a relative, who is an employee other than key managerial personnel, the restriction under this clause shall not apply for his / her employment.
- b) is or has been an employee or proprietor or a partner, in any of the three financial years immediately preceding the financial year in which he is proposed to be appointed, of -
  - (1) a firm of auditors or company secretaries in practice or cost auditors of the listed entity or its holding, subsidiary or associate company; or
  - (2) any legal or a consulting firm that has or had any transaction with the listed entity, its holding, subsidiary or associate company amounting to ten per cent or more of the gross turnover of such firm;
- c) holds together with his relatives two per cent or more of the total voting power of the listed entity; or
- d) is a chief executive or director, by whatever name called, of any non-profit organisation that receives twenty-five per cent or more of its receipts or corpus from the listed entity, any of its promoters, directors or its holding, subsidiary or associate company or that holds two per cent or more of the total voting power of the listed entity; or
- e) is a material supplier, service provider or customer or a lessor or lessee of the listed entity;
- f) is not less than 21 years of age.
- g) who is not a non-independent director of another company on the board of which any non-independent director of the listed entity is an independent director.

## **Monitoring & Review**

The Corporate Secretarial team and the Nomination and Remuneration Committee diligently considers each candidate's compliance with the regulations when nominating them to the Board of Directors, and evaluates their independence with regard to factors such as conflicts of interest, related party transactions, and other commitments.

The Board of Directors aims to ensure that an adequate number of independent members are on the board relative to its size, and that the composition of the board reflects a strong commitment to independence and good corporate governance.

GCPL's Board of Directors currently consists of 10 members in total, of which 5 members are Independent directors, 3 members are Non-independent Non-executive directors, and 2 are Executive directors. GCPL's Board of Directors consists of 50% Independent directors.

Based on the evaluation by the Company Secretarial team, Board of Directors, in assistance with the Nomination and Remuneration Committee, there are no factors or circumstances that could impair the independence of the independent directors.

We remain dedicated to upholding the highest standards of corporate governance and ensuring that the company operates in the best interests of its shareholders and stakeholders.